

# ANNUAL REPORT 2024

Training the next  
generation of  
global leaders



How to educate  
yourself to become a  
Prime Minister?

Wednesday 12th February  
15.01&15.03



**Paolo Gentiloni**  
Former Prime Minister of Italy (2016-2018)  
European Commissioner for Economy (2019-2024)  
IE-SPEGA's Distinguished Fellow

MODERATOR

**Borja Santos**  
Vice Dean  
IE School of Politics, Economics & Global Affairs



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SCHOOL OF POLITICS,  
ECONOMICS &  
GLOBAL AFFAIRS

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# I. SCHOOL OVERVIEW



The IE School of Politics, Economics, and Global Affairs (IE-SPEGA) continues to strengthen its position as a **global leader in academic innovation and policy impact**. This report highlights the School's key achievements over the past year, its strategic growth, and its commitment to shaping the next generation of global leaders.

As one of the six schools of IE University, IE-SPEGA is dedicated to advancing knowledge in public policy, international affairs, and economics. With a vision to rank among the **top 10 schools of public policy and global affairs**, it has expanded academic offerings, strengthened global partnerships, and hosted high-profile events fostering dialogue on critical international issues.

IE-SPEGA is committed to transformative education, equipping students with the skills to lead in governments, multilateral institutions, corporations, and civil society organizations. The launch of new programs, including the **Bachelor in Political Science (BPS)**, the **Master in Technology & Global Affairs (MTGA)**, and an expanding **executive education portfolio in public leadership, global risks, and governance of emerging technologies**, reflects this dedication to preparing professionals for an interconnected world.

The School leverages a **robust network of global partnerships**, collaborating with leading international organizations to develop programs, drive research, and amplify thought leadership.

**IE-SPEGA's flagship events have hosted distinguished guests**, including current and former prime ministers, government leaders, European commissioners, Global CEOs, heads of multilateral organizations, renowned economists, and top diplomats. Conferences such as the Transatlantic

AN AWARD-WINNING SCHOOL CELEBRATED FOR ITS INNOVATIVE, HANDS-ON APPROACH TO EDUCATION.



Bridge Conference (TAB) and various European forums have convened key decision-makers to discuss and shape the future, reinforcing the School's commitment to fostering meaningful dialogue and collaboration on global challenges.

IE-SPEGA's innovative approach to education has earned **five international awards for its pioneering pedagogy**, which integrates study trips, challenges, competitions, simulations, and global speaker series. Additionally, the School incorporates cutting-edge technologies such as AI and virtual reality to enhance the classroom experience.

**Powered by a world-class faculty with high-impact publications**, IE-SPEGA is also making strides in research. The **Global Policy Center** has become a key reference for applied research on the future of Europe, transatlantic relations, and the rise of emerging powers in the Global South, contributing unique perspectives to international debates.

At the end of 2024, the School introduced key leadership changes with the appointment of Dean Enrico Letta, former prime minister of Italy and president of the Jacques Delors Institute, and Vice Dean Borja Santos Porras. Their leadership builds on the strong foundation set by Manuel Muñiz and Ángel Alonso, ensuring IE-SPEGA's continued growth and global impact.

A WORLD-CLASS FACULTY AND A  
UNIQUE NETWORK OF INTERNATIONAL  
PARTNERSHIPS.

## II. LETTER FROM THE DEAN – IE SPEGA



Dear Colleagues and Friends,

It is with great pleasure that we present the Annual Activity Report of the IE School of Politics, Economics, and Global Affairs (IE-SPEGA).

This letter is signed by both of us as 2024 was a year of transition in the leadership of SPEGA. Indeed, Enrico took over the reign of the school in late 2024, in what is surely a major milestone in the life of our school, and has since led the project, building on the prior achievements and establishing new strategic priorities that are outlined below. We are both convinced that SPEGA enters a phase of consolidation under Enrico's leadership and are enthusiastic about what is to come.

This report is in fact a reminder of the remarkable progress our school has made in a relatively short time. These achievements are the result of the unwavering dedication of our exceptional team and the steadfast support of our students, faculty, and partners. Together, we have built a strong foundation that will position IE-SPEGA among the world's top 10 schools of public policy and global affairs by 2030.

Reflecting on the milestones of the past year, we take great pride in how our collective efforts align with **IE-SPEGA's seven strategic priorities**, strengthening our impact in education, research, and global engagement.

During 2024, we have **expanded our academic offerings** with the launch of the Bachelor in Political Science, the Master in Technology & Global Affairs, and, for the first time, a suite of Executive Education programs, reinforcing our **commitment to growth and innovation**.

TOGETHER, WE  
HAVE BUILT A STRONG  
FOUNDATION THAT  
WILL POSITION IE-  
SPEGA AMONG THE  
WORLD'S TOP 10  
SCHOOLS OF PUBLIC  
POLICY AND GLOBAL  
AFFAIRS BY 2030.



Our **strategic partnerships and fundraising efforts** with leading institutions and organizations have further extended our global reach, fostering meaningful collaborations across regions and sectors.

We remain dedicated to **enhancing the student experience**, ensuring our students receive cutting-edge knowledge and transformative learning opportunities that equip them to tackle today's most pressing challenges. Our strong focus on **career development and alumni engagement** continues to support their professional growth, providing a robust network and lifelong connections within the IE community.

Our **world-class faculty** plays a pivotal role in driving academic excellence and thought leadership. At the same time, we continue to **maximize research impact**, producing influential work that contributes to critical global debates.

Finally, our emphasis on **elevating visibility, branding, and prestige** has solidified IE-SPEGA's reputation as a leading institution for academic excellence and global influence.

Looking ahead, our commitment is not only to consolidate these achievements but to push the boundaries of innovation and impact. IE-SPEGA will continue to develop forward-thinking programs, nurture the next generation of global leaders, and foster collaboration across disciplines, regions, and cultures.

We are deeply grateful for the trust and support of the entire IE community, and we look forward to working together to elevate our School to even greater heights in the years ahead.

With warm regards,

*Manuel  
Muñiz* / *Provost, IE University  
& Former Dean,  
IE-SPEGA*

*Enrico  
Letta* / *Dean IE School of  
Politics, Economics  
and Global Affairs*

# III. IE-SPEGA AT A GLANCE

## OUR IMPACT IN NUMBERS 2024



**+2,000**  
IE-SPEGA STUDENTS

**1,787**  
BACHELOR STUDENTS

**143**  
MASTER STUDENTS

**+100**  
EXECUTIVE  
EDUCATION STUDENTS  
(FOR INDIVIDUAL AND ORGANIZATIONS)

**73%**  
INTERNATIONAL  
STUDENTS

**43%**  
MALE  
STUDENTS

**57%**  
FEMALE  
STUDENTS



**25**  
INTERNAL FACULTY  
MEMBERS  
(TENURE TRACK)

**380**  
ADJUNCT PROFESSORS  
(LEADING PROFESSIONALS  
AND PRACTITIONERS)

**5**  
PROFESSORS OF PRACTICE



**12**  
FACULTY  
RESEARCH  
GRANTS  
AWARDED

**12**  
ACADEMIC  
PAPERS

**12**  
APPLIED  
RESEARCH-  
PUBLICATIONS

**449**  
MEDIA  
ARTICLES

**2**  
ACADEMIC  
DEPARTMENTS

**5**  
BACHELOR  
DUAL  
PROGRAMS

**3**  
EXECUTIVE  
PROGRAMS

**1**  
APPLIED-  
RESEARCH  
CENTER  
(GLOBAL  
POLICY  
CENTER)

**5**  
MASTER  
SINGLE  
PROGRAMS

**3**  
BACHELOR  
SINGLE  
PROGRAMS

**21**  
MASTER  
DUAL  
PROGRAMS



ALMOST **200** ACADEMIC  
PARTNER UNIVERSITIES  
FOR INTERNATIONAL  
MOBILITY AND  
EXCHANGES AT IESPEGA



CAPSTONES WITH MORE  
THAN **50** DIFFERENT  
INSTITUTIONS AND  
COMPANIES



**5** INTERNATIONAL  
AWARDS FOR IESPEGA  
INNOVATIVE PEDAGOGY  
(QS, APSIA AND MERIT)

# IV. PROGRAM PORTFOLIO

BUILDING LEADERS OF TOMORROW

We offer highly regarded bachelor's and master's degree programs.



## BACHELOR DEGREES

### ■ Bachelor in International Relations (BIR)

Program that prepares students for an international career in the public, private and non-profit sectors. Students acquire the skills needed to drive change and address complex cross-border political, economic and social challenges.

### ■ Bachelor in Economics (BIE)

Through this degree, students examine econometrics, political science, applied analytics, behavioural science, and technology to analyze the new reality of economics and how it affects the diverse contexts in which we live and work.

### ■ (NEW) Bachelor in Political Science (BPS)

An innovative and interdisciplinary program that empowers students to become influential leaders by equipping them with the skills to design, implement, and evaluate impactful policies. This program combines the fundamentals of political science, economics, and public administration with professional skills in leadership, management, and communication. Our students learn to positively impact and influence key aspects of society's well-being, integrating emerging technologies like AI, big data, Govtech, and cybersecurity.

### ■ We also offer the possibility of studying Dual Degrees

- Dual Degree in Business Administration + International Relations
- Dual Degree in Economics + International Relations
- Dual Degree in Law + International Relations
- Dual Degree in Economics + Applied Mathematics
- (NEW) Dual Degree in Business Administration + Political Science



## MASTER PROGRAMS

### ■ Master's in International Relations (MIR)

This master trains students in the complex dynamics that shape global affairs, providing them with the ideas and tools required to effectively lead government agencies, corporations, civil society and multilateral organizations in a fast-changing environment. Several contents are developed with the OECD.

### ■ Master's in International Development (MID)

IE-SPEGA and the United Nations System Staff College have partnered to provide world-class training. Students are prepared to tackle the complex challenges associated with the 2030 Agenda for Sustainable Development and promote sustainable prosperity worldwide.

### ■ Master's in Applied Economics (MAE)

This Master's is a unique, hands-on program that gives students expert insight into the latest developments in the economic arena. Special emphasis is made on monetary and fiscal policy and financial markets, also examining how data analytics are changing business and how labour markets are rapidly transforming in the digital era.

### ■ Executive Master's in International Development (EMID)

This executive program is designed specifically around the UN 2.0 Quintet of Change. Students learn to confidently take on the challenges of the 2030 Agenda for Sustainable Development. This Master's is designed for leaders and mid-career professionals eager to advance their careers and promote sustainable social, economic and environmental development.

### ■ (NEW) Master's in Technology & Global Affairs

This program will prepare graduates to make a positive and meaningful contribution to the complex world of global affairs by closely understanding the functioning of technology and its many implications. Students can also do a dual degree in collaboration with the renowned Paris School of International Affairs at SciencesPo (two-year long that combines a first-year comprehensive theoretical foundation of International Relations in Paris, followed by a second year at IE with a more practical approach). For those students who decide to enroll in the Master in collaboration with SciencesPo, graduates will obtain two degrees, one from each university.



## EXECUTIVE EDUCATION

### ■ Public Leadership Program (PLP)

This course focuses on leadership development from a personal perspective to organizational success. Taught by Professor Balvinder Singh Powar, the course covers techniques to improve self-awareness, self-regulation, and team motivation to articulate a clear organizational vision and align objectives with the organization's values and culture. It aims to enhance self-management and self-regulation, effectiveness in team building and organizational direction.

### ■ Geopolitics and Global Risks

This program is designed to train senior and mid-career management individuals from international organizations and public institutions who are committed to leading transformations within and outside their organizations. Bringing together a unique blend of expertise from the public and private sectors, the 'Geopolitics and Global Risks' program will provide the skills necessary to effectively tackle complex policy challenges, improve foresight, foster innovation in policymaking and drive positive change.

### ■ Leading Tomorrow: Policy and Strategy for Disruptive Technologies

The program addresses the critical need to manage technological disruption through strategic tools, innovative thinking and applicable knowledge. The aim is to explore global trends, scientific and technological advances, strategies to mitigate the social impacts of disruptive technologies, and practical leadership skills. It stands out for its anticipatory approach, connection with international experts and transformative impact on leaders and organizations.



# V. HIGHLIGHTS OF MAJOR EVENTS



## RELEVANT VISITS

The School of Politics, Economics and Global Affairs, together with other departments at IE University, have continued to consolidate its position as a hub for academic excellence and a preferred destination for distinguished visitors from Governments, Multilateral Organizations, Economic Institutions and Diplomacy. These engagements highlight our commitment to providing students with unparalleled access to world-renowned experts in various fields.

### Prime Ministers and Government Leaders

- Mr. Iván Duque, Former President of Colombia (2014-2018)
- Mr. Daniel Noboa, President of Ecuador (2023-to date)
- Mr. Guillermo Lasso, Former President of Ecuador (2021-2023)
- Mr. Felipe Calderón, Former President of Mexico (2006-2012)
- Mr. Armen Sarkissian, Former President of the Republic of Armenia
- Mr. Nicolás Albertoni, Deputy Foreign Minister of Uruguay
- Mr. Carlos Andrés Alvarado, former President of the Republic of Costa Rica
- Ms. Niki Kerameus, Greek Minister of the Interior
- Mr. Ricardo Bonilla, Minister of Finance and Public Credit of Colombia
- Mr. Kyriakos Pierrakakis, Minister of Education, Religious Affairs and Sports of Greece
- Mr. Arnoldo André Tinoco, Minister of Foreign Affairs of Costa Rica
- Mr. Imanol Pradales, President of the Basque Government
- HE Khalid A. Al-Falih, Minister of Investment of the Kingdom of Saudi Arabia
- Mr. Edmundo González, President-elect of Venezuela
- Mr. Younes Sekkouri, Moroccan Minister of Economic Inclusion, Small Business, Employment and Skills
- Ms. Audrey Tang, Digital Minister of Taiwan
- Mr. Kyriakos Pierrakakis, Minister of Education, Religious Affairs and Sports of Greece, and former Minister of State and Digital Governance
- Mr. Íñigo Méndez de Vigo, Former Minister of Education, Culture and Sport; Spokesperson of the Spanish Government and Ambassador Permanent Representative of Spain to the European Union



## V. HIGHLIGHTS OF MAJOR EVENTS

- **Ms. Cristina Gallach**, Former Secretary of State of Foreign Affairs; High Commissioner for the 2030 Agenda, Under-Secretary General of the UN for Communications and Public Information
- **Mr. Alfonso Dastis**, Former Minister of Foreign Affairs and Ambassador Permanent Representative of Spain to the European Union. Current Spanish Ambassador to Hungary

## European Union Leaders

- **Mr. Enrico Letta**, Dean, IE-SPEGA and Author of the report “Much More Than a Market”, commissioned by the EU Council and the Commission
- **Ms. Ana Collado**, Member of the European Parliament (European’s People Party)
- **Ms. Lina Gálvez**, Member of the European Parliament (Progressive Alliance of Socialist and Democrats)
- **Ms. Susana Solís**, Member of the European Parliament (Renew Europe)
- **Ms. Romina Kuko**, Deputy Minister of Interior of the Government of Albania
- **Ms. Hana Jalloul**, Member of the European Parliament
- **Mr. Oliver Röpke**, President of the European Economics and Social Committee
- **Mr. Joaquin Almunia**, Former European Commissioner for Economics and Financial Affairs & European Commissioner for Competition
- **Mr. Íñigo Méndez de Vigo**, Former Minister of Education, Culture and Sport; Spokesperson of the Spanish Government and Ambassador Permanent Representative of Spain to the European Union

## Economic Thought Leaders

- **Mr. Alfonso García Mora**, IFC’s Vice President for Europe, Latin America & Caribbean.
- **Mr. Jorge Familiar**, Vice President and Treasurer, World Bank and Pension Finance Administrator, World Bank Group
- **Mr. Gabriel Zucman**, Director of the EU Tax Observatory at the Paris School of Economics
- **Mr. Ilian Goldfajn**, President of the Interamerican Development Bank
- **Mr. Carlos Scartascini**, Head of the Development Research Group at the Research Department and Leader of the Behavioral Economics Group of the Inter-American Development Bank
- **Ms. Michiko Suga**, Representative for European Office, Asian Development Bank

## MORE THAN A MARKET

ED, SECURITY, SOLIDARITY  
owering the Single Market to deliver a sustainable  
a and prosperity for all EU Citizens



### High-level Diplomats

- **Mr. Rafael Dezcallar**, Former Ambassador to the Kingdom of Spain in the People's Republic of China
- **Ms. Nüket Küçükkel**, Ambassador of Turkey to the Kingdom of Spain
- **Mr. Yao Jing**, Ambassador of the People's Republic of China to the Kingdom of Spain
- **Mr. Sos Avetisyan**, Ambassador of Armenia to the Kingdom of Spain
- **Ms. Natalia Chikovani**, Charge d'Affairs of the Embassy of Georgia to the Kingdom of Spain
- **H. H Princess Haifa Al Mogrin**, Ambassador of Saudi Arabia to the Kingdom of Spain;
- **Mr. Raghad A. Alsaqqa**, Ambassador of Indonesia to the Kingdom of Spain
- **Ms. Sari Rutio**, Ambassador of Finland to the Kingdom of Spain
- **Ms. Raluca Mihaila**, Charge d'Affairs of the Embassy of Rumania to the Kingdom of Spain
- **Ms. Julissa Reynosso**, Former Ambassador of USA to the Kingdom of Spain
- **Mr. Dinesh K Patnaik**, Ambassador of India to the Kingdom of Spain
- **Mr. Guissepe Buccino Grimaldi**, Ambassador of Italy to the Kingdom of Spain
- **Mr. Ricardo López Aranda**, Ambassador of the Kingdom of Spain to Ukraine
- **Mr. Roberto Bosch Estévez**, Ambassador of Argentina to the Kingdom of Spain
- **Mr. Philippe J. L'huillier**, Ambassador of the Philippines to the Kingdom of Spain
- **Ms. Sophia McIntyre**, Ambassador of Australia to the Kingdom of Spain
- **Mr. Ihab Badawi**, Ambassador of Egypt to the Kingdom of Spain
- **Mr. Walter Gutiérrez Camacho**, Former Ambassador of Peru to the Kingdom of Spain
- **Mr. José Ibérico**, Ambassador of Peru to the Kingdom of Spain
- **Mr. Jesús Ignacio Santos**, Ambassador of the Kingdom of Spain to Lebanon
- **Ms. Wilma Andrade Muñoz**, Ambassador of the Republic of Ecuador to the Kingdom of Spain
- **Ms. Irena Sarac**, Ambassador of Serbia to the Kingdom of Spain
- **Mr. Joao Mira-Gomes**, Ambassador of Portugal to the Kingdom of Spain
- **Mr. Danat Mussayev**, Ambassador of Kazakhstan to the Kingdom of Spain
- **Mr. Zahoor Ahmed**, Ambassador of Pakistan to Spain
- **Mr. Malek Twal**, Ambassador of the Arab League in Spain





## DISTINGUISHED FELLOW PROGRAM

**IE School of Politics, Economics, and Global Affairs runs the Distinguished Fellowship Program to bring the student and educational community closer to former Prime Ministers or Presidents of countries from around the world or Multilateral Organizations. These public figures significantly enrich the academic environment, provide invaluable insights to students, promote knowledge, and help broaden global perspectives across the institution.**

### Ivan Duque – January 2024



Iván Duque, former President of Colombia (2018-2022), is a distinguished leader known for focusing on economic modernization, environmental sustainability, and innovation. Prior to his presidency, he served as a senator in Colombia. He held prominent roles at the Inter-American Development Bank (IDB), where he worked on social development and cultural projects. Duque advocates for green policies, having spearheaded initiatives like Colombia's transition to renewable energy. He is also the author of several books on economics and public policy and holds advanced degrees from American University and Harvard University. His leadership reflects a commitment to fostering inclusive growth and regional cooperation.



President Duque participated in a series of events, discussions, and meetings, engaging in conversations with IE University's community, students and faculty of the IE School of Politics, Economics, and Global Affairs, who come from 160 countries. Additionally, he took part in different exchanges with leaders from the public sector, the corporate world and the academic and think tank community.

**Paolo Gentiloni** – February 2025

IE-SPEGA welcomed its second Fellow, Mr. Paolo Gentiloni during the week of the 10th of February this year.

Mr. Gentiloni, European Commissioner for Economy since 2019 and former Prime Minister of Italy (2016-2018), is a prominent statesman with a career dedicated to European integration and economic reform. As Prime Minister, he focused on economic stability, migration management, and international cooperation. In his current role at the European Commission, Gentiloni has been instrumental in steering the EU's economic recovery through initiatives like the NextGenerationEU plan. A member of Italy's Democratic Party, he has also served as Minister of Foreign Affairs and Minister of Communications. Gentiloni is widely respected for his diplomatic approach and commitment to sustainable growth and European unity.

**PRESENTATION OF KEY REPORTS:****Report:****“A China ‘New Deal’ for Latin America and the Caribbean?”**

Authored by IE-SPEGA, this report captures the insights and discussions presented during the event of the same name, which featured distinguished speakers including Margaret Myers, Director of the Asia and Latin America Program at the Inter-American Dialogue; José Ignacio Torreblanca, Senior Policy Fellow at the European Council on Foreign Relations (ECFR); Javier J. Pérez, Director of International Economics and Euro Area at Banco de España... Moderated by Alicia González, editorial writer at El País, the event facilitated a dynamic and in-depth exploration of the evolving relationship between China and Latin America, offering critical insights into the region's economic and geopolitical future.

**Report:****“From Ukraine to Gaza”**

This report was authored by *Política Exterior* Magazine: January/February issue (#217): From Ukraine to Gaza. With insightful contributions from Pedro Rodríguez, Content Director of *Política Exterior*; Manuel Muñiz, Provost of IE



## V. HIGHLIGHTS OF MAJOR EVENTS



University; and Mira Milosevic, Senior Researcher at the Elcano Royal Institute, the publication explores pressing global issues with a particular focus on ongoing geopolitical crises.

Moderated by Belén Becerril, Vice President of Fundación Análisis Política Exterior, the report highlights the evolving complexities of Spain's international role and its engagement with key global dynamics. Since its establishment in 1987, *Política Exterior* has maintained its reputation as a leading source of international analysis, fostering critical reflections on the global affairs that shape Spain's foreign policy outlook.

### “Much more than a market”

Coordinated by Enrico Letta. The president of the Jacques Delors Institute, former prime minister of Italy and current Dean of IE-SPEGA presented his latest report on the European Single Market the last month of May. The session was expertly moderated by Ilke Toygür, director of the IE-SPEGA Global Policy Center. The two engaged in a rich discussion on the intricacies and future of the European Single Market.

Attendees gained valuable insights into economic integration, policy challenges and strategic opportunities.

### Summary:

#### “The 2024 Summit of the Future. What to Expect Now and After”

Authored by Mr. Ángel Alonso, and published by the Global Policy Center, the report was presented by notable figures, including Mr. Ángel Alonso, former Vice Dean of IE-SPEGA; Ms. Cristina Gallach, former UN Under-Secretary-General and Former Spanish State Secretary for Foreign Affairs; Ms. María Elena Agüero, Secretary General of the Club de Madrid; and Mr. Augusto López-Claros, Executive Director of the Global Governance Forum.

The presentation, held one week before the Summit of the Future (SOTF), offered key reflections on the current state of multilateralism and its possible evolution following the summit. It underscored the urgency of reimagining global governance to address pressing challenges in an interconnected world. The event sought to inform and engage the Spanish public, fostering meaningful dialogue on the future of international cooperation and governance reform.







## MAJOR CONFERENCES HOSTED

IE-SPEGA hosted major global conferences during the past academic year:

### TRANSATLANTIC BRIDGE CONFERENCE:

This major high-level seminar convened over 50 academic experts and senior practitioners, who discussed the state of US-European relations in the current global context. Co-organized with SAIS-Johns Hopkins, Yale University's Jackson School and Sciences Po's PSIA, this year it took place in the SAIS European campus in Bologna.

### FORUM ON THE FUTURE OF THE EUROPEAN UNION:

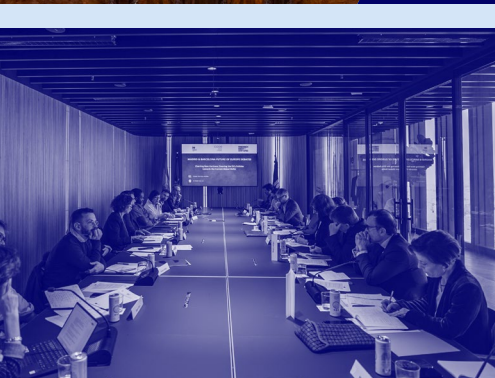
In collaboration with Equipo Europa, we hosted over 500 young people from across Europe to discuss building a stronger, more integrated European Union. Alongside leaders, ambassadors and experts, this forum tackled essential topics such as EU enlargement, geopolitical and technological challenges, strategic autonomy, social cohesion and the role of our institutions.

### EUROPEAN PUBLIC POLICY CONFERENCE 2024:

Involving students, professionals and academics, the Conference explored the topic of European integration and disintegration. By collaborating with Hertie School organizers and the International Relations Society, the 2024 edition fostered discussion about addressing many of Europe's pressing problems most effectively. It also created the opportunity for students to present their research papers and included keynote speeches from ambassadors encouraging youth to contribute to EU policy debates.

### THE MADRID & BARCELONA FUTURE OF EUROPE DEBATES:

The Global Policy Center, along with Friedrich-Ebert-Stiftung (FES) and the Barcelona Centre for International Affairs (CIDOB), produced a series of discussions examining the future of the EU and its global policies. The debates in Madrid marked the conclusion of a thought-provoking series, which featured expert panels exploring partnership building, fostering flexible alliances, and strategic reforms.



# VI. EDUCATION AND STUDENT EXPERIENCE

A YEAR OF TRANSFORMATIVE LEARNING

## ► INTERNATIONAL STUDY TRIPS

### ► Leadership Transformational Journey (Nepal)

Remarkable experience for 2nd-year BIR and Dual students. The itinerary encompassed insightful visits to public and international institutions, providing students with a firsthand understanding of the local education and governance systems. The tour's highlight was a memorable trekking adventure in the Himalayan region, enhanced by the presence and guidance of renown mountain climber Edurne Pasaban.

### Journey into the Amazon (Colombia)

MID & MIR students travelled to the Colombian Amazon with Prof. Manuel Quirós this past summer. Hosted by the Omacha Wildlife Conservation Foundation, they spent 10 days in the jungle learning about biodiversity and the culture and lifestyle of the Tikuna, Cocama and Yagua Indigenous groups. Students explored opportunities in sustainable development and conservation through high-impact, immersive experiences.

### ► Exploring European and Multilateral Institutions (Brussels)

Students in IESPEGA undergraduate programs and above had the opportunity to explore professional career paths with a multiday visit to European and multilateral institutions, such as the European Parliament, UNDP, and the European Commission. They engaged with experts and alumni, understanding the practitioner's day-to-day through institutional visits and providing the tools to create networks for potential future careers while participating in key European policy dialogues.

### ► Middle East and North Africa Climate Week (Riyadh)

Undergraduate and graduate students came together to become part of the momentum to engage with the goals of



## VI. EDUCATION AND STUDENT EXPERIENCE

the Paris Agreement. Over 600 youths were brought together by the Ministry of Tourism and Sustainable Tourism Global Center (STGC) to interact with policymakers and industry representatives and gain knowledge and tools necessary for building efforts for a sustainable and inclusive travel and tourism industry.



### ► **OECD Summer Research Program Wrap-Up (Paris)**

To wrap up our economics students' Summer Research Program with the OECD, our students visited Paris to participate in activities with leading economic and financial institutions. During the program, they applied their real-world research to the practicality of the institutions. They celebrated their work on analyzing OECD data, assessing regional trends and producing a final report.

## IMMERSION WEEKS

Immersion weeks offer IE-SPEGA Master students the opportunity to travel and enrich their personal and professional profiles through real-world experiences, gaining hands-on experience in their chosen field. It is a chance for students to learn more about their future prospects and meet leaders in politics, economics or global affairs.

- **MAE Immersion Week Paris & Luxemburg**
- **MID Immersion Week Geneva & Torino**
- **MIR Immersion Week Brussels & Paris**
- **EMID immersion Week New York**

## CHALLENGES AND COMPETITIONS

### ► **IEUMUN**

Our Model United Nations has become one of the largest and fastest growing in Europe. For the 2024 edition, more than 400+ students worldwide attended with over 12 committees.

### **GLOBAL MUNs**

Our Debate Club, with support from SPEGA, participated last year in international MUN competitions like Harvard National MUN, London International MUN, URJC Madrid MUN and Leiden MUN Foundation in the Netherlands. The delegates performed and marked another year of outstanding performances representing IE SPEGA internationally.

### **CHALLENGE AND COMPETITIONS IN THE CLASSROOM**

At SPEGA, we are constantly improving. That said, we implemented both curricular and extracurricular activities to enhance our Bachelor's in Economics. Last Spring, we organized the BIE Challenge, where Madrid and Segovia students competed in the design of an investment strategy to advise a fictional Board of Management. Through this competition, students gained valuable experience in strategic financial planning, teamwork, and presentation skills, while learning to apply theoretical concepts to practical investment scenarios.

### ► **LA ESPAÑA AZUL**

IESPEGA collaborated with La España Azul Sailing Expedition in the "Protect Our Oceans" competition in the Sustainability Education (Action) category. A collaboration between IE University and La España Azul Sailing Expedition, this initiative merges science and action to promote sustainability education. La España Azul documents the health of Spain's marine ecosystems, focusing on plastic pollution, while students design awareness campaigns for ocean conservation, aligned with UN Sustainable Development Goal 14, Life Below Water.



## SIMULATIONS



### **HUMANITARIAN CRISIS SIMULATION**

This simulation, designed jointly with La Cooperativa Humanitaria is an initiative designed to develop crisis management skills, enhance teamwork, and gain a deeper understanding of humanitarian response challenges, including logistics, coordination, and ethical dilemmas. The simulation was awarded in the QS Conference 2023, the APSIA's Intersection Award in 2023 and the MERIT Award (Audience Choice) in Dubai in 2024.

### ► **THE GOOD GOAL**

Through collaboration with [the Good Goal App](#), a startup focused on promoting the involvement of people and organizations in the transition towards sustainability and the

achievement of the 2030 Agenda and the SDGs, the challenge encourages students to track and reduce their ecological footprints in areas such as waste management, consumption, and transportation. This project promotes collective action, reflection, and continuous learning on sustainability issues. The initiative was awarded at the QS Reimagine Conference 2024 in London.

### ► **EU-US TRADE AGREEMENT SIMULATION**

This simulation is designed to challenge students to test their knowledge of the European Union and its workings. They also hone their negotiation skills, learn the practical skills necessary for reaching international agreements and understand how to present and communicate their ideas.



## SPEAKER SERIES

**One Month / One Region:** This initiative is a focused program that highlights a different world region each month through events, lectures, and activities. It aims to deepen students' understanding of global affairs, culture, and regional challenges by engaging with experts, diplomats, and professionals. The initiative fosters cross-cultural dialogue and provides insights into regional dynamics shaping international relations.

**Diplomatic meet and greet:** As part of The Ambassadors Circle Initiative, we have been honored with the visit of many ambassadors to IE University for small and targeted Meet & Greet sessions with students from the countries whom they represent.

► **United Nations Week:** This initiative brings together experts and professionals from United Nations agencies worldwide. Students will have the opportunity to engage in masterclasses, lectures, a career fair focused on multilateral organizations, and a mentoring program with high-level United Nations practitioners to provide students with a deeper understanding of international relations, diplomacy and global affairs while complementing their academic studies with practical expertise.

# VII. STUDENT LIFE



## CLUBS

With over 100 IE University clubs, students can benefit from joining a community with diverse common interests (geographic, professional, social, sports, etc.). IE-SPEGA students are members of various clubs, among them:

**100+**  
clubs at  
IE University



Through challenges, panels, hand-on events and more, the SDG Club aims to contribute directly to achieving the 17 United Nations Sustainable Development Goals. Awarded Best Sustainability Club by Campus Life in 2024.



This club is dedicated to the deliberation on global affairs through conferences, panels, its newsletter and informal events that bring international relations closer to students. Also, it was awarded Best New Club and Best Professional Club by Campus Life in 2024.



One of the most popular clubs on campus, the Debate Club meets for regular debates on various topics and competes against other institutions in national and international debates. Awarded Best Professional Club for two consecutive years by Campus Life.



This club brings together a variety of topics in economics to unravel the fascinating world of economic systems, policies and market trends with events, panel discussions and speakers.



One of the fastest-growing clubs in 2024, the IPR encourages students to write for the student-led academic journal focusing on analyzing global events and exploring creative policy-making solutions.



Hands-on club focusing on sustainability, planetary conservation, and climate change, with students participating actively to encourage mindful conversations, practices and activities to support a healthier environment.

## INNOVATIVE LEARNING

### ► IMMERSIVE LEARNING WITH VIRTUAL REALITY

We integrate immersive technologies into our academic offering through Extended Reality. This emerging interface bridges physical and digital worlds, including Virtual Reality and Augmented Reality.

### AI IN THE CLASSROOM

SPEGA has been deeply involved in the university-wide effort to integrate AI into teaching. We have organized several training sessions to support our faculty in incorporating AI into their courses and adapting assessment methods to reflect the reality of students using tools like ChatGPT. Additionally, we have launched a pilot project to fully integrate large language models (LLMs) into data analysis courses in our programs, ensuring that students develop the skills needed to work effectively with these technologies.

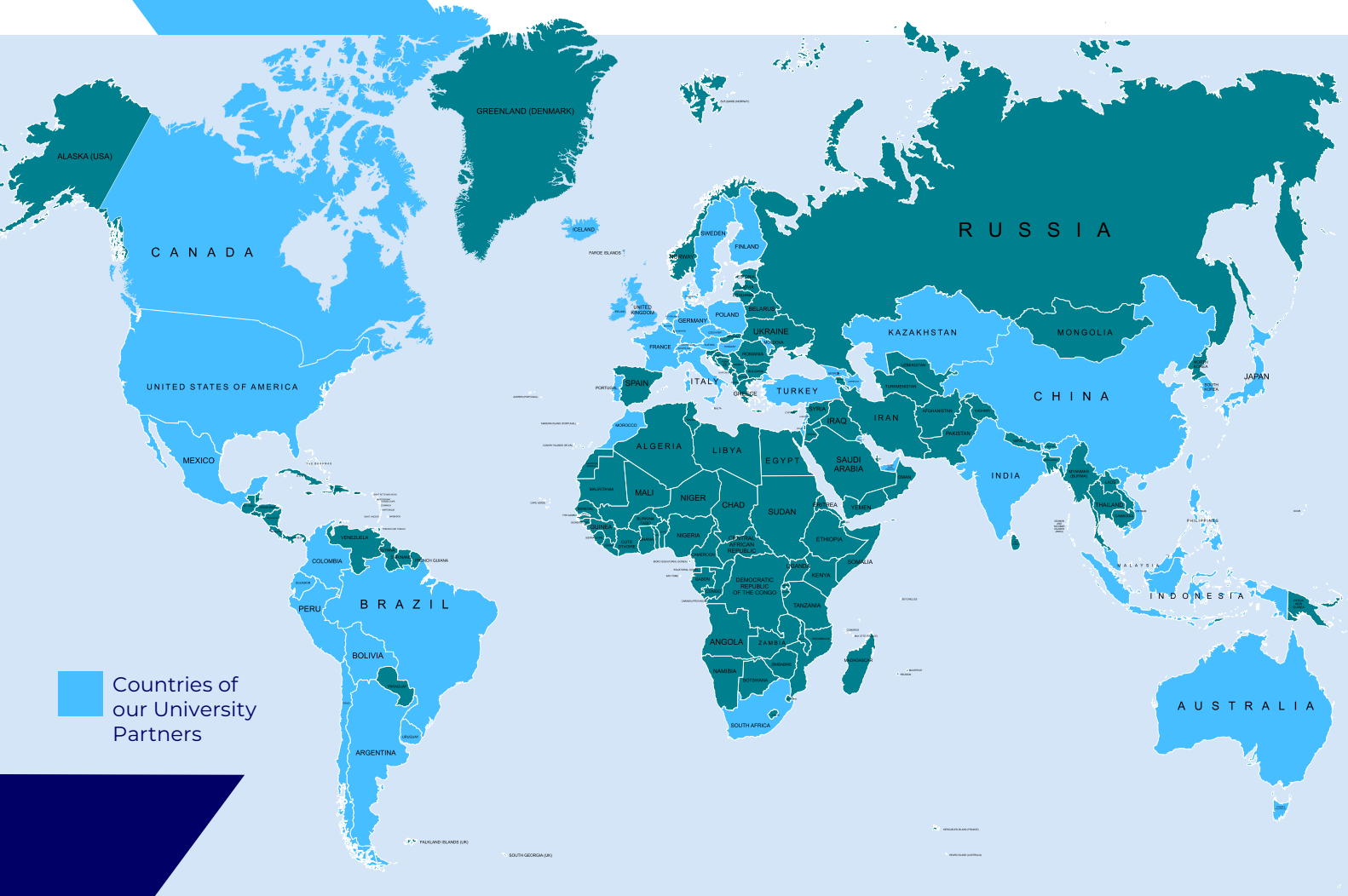




**200+**  
different  
university  
partners

## INTERNATIONAL EXCHANGES

With more than **200 different university partners** for our academic programs, **65% of IE-SPEGA students** chose to go on exchange programs.



Countries of our University Partners



HITOTSUBASHI UNIVERSITY



# VIII. INCREASING FACULTY EXCELLENCE

The School has assembled 25 full-time & visiting faculty, comprised of excellent academics and accomplished professionals with international experience and close ties to the professional world:

## IR & POLITICAL SCIENCE INTERNAL FACULTY



**Andrew  
Bertoli**



**Carlos Xabel  
Lastra-Anadón**



**Daniel  
Kselman**



**D.J.  
Flynn**



**Emmy  
Lindstam**



**Evangelios  
Liaras**



**Guillermo  
Torral**



**Irene Menéndez  
González**



**Michael  
Becher**



**Nikitas  
Konstantinidis**



**Nina  
Wiesehomeier**



**Siyun  
Jiang**



**Vicente  
Valentim**



**Zoe Xincheng  
Ge**



**Ilke  
Toygür**  
(Professor of practice)

## ECONOMICS INTERNAL FACULTY



**Daniel Fernández  
Kranz**



**Patricia Gabaldón  
Quiñoñes**



**Pedro  
Gete**



**Juan Pedro  
Gómez**



**Mattia  
Fracchia**



**Aínara González  
de San Román**



**Gayle  
Allard**



**Chassane  
Benmir**



**Gonzalo  
Garland**



**Josep  
Gisbert**



**Siqi  
Wei**

PROFESSORS  
OF PRACTICE

**Manuel  
Muñiz**



**Susana  
Malcorra**



**Amanda  
Sloat**



**Jafar  
Javan**

PROFESSORS OF PRACTICE  
UPCOMING

VIII. INCREASING FACULTY EXCELLENCE

WE HAVE **183 FACULTY** COMING FROM THE MOST PRESTIGIOUS ORGANIZATIONS



EL PAÍS



# IX. MAXIMIZING RESEARCH IMPACT

2024

## MAIN PUBLICATIONS OF OUR INTERNAL FACULTY

**Michael Becher, Nicolas Longuet-Marx, Vincent Pons, Sylvain Brouard, Martial Foucault, Vincenzo Galasso, Eric Kerrouche, Sandra León Alfonso, and Daniel Stegmüller (2024):** *Government Performance and Democracy: Survey Experimental Evidence from 12 Countries during COVID-19.*

**Haas, Nicholas & Lindstam, Emmy (2024):** *My History or Our History? Historical Revisionism and Entitlement to Lead.* *American Political Science Review.*

**Agustin Casas & Daniel M. Kselman (2024):** *Incentivizing Brokers in Clientelist Parties.* *The Journal of Politics.*

**Elias Dinas, Sergi Martínez, and Vicente Valentim (2024):** *Social Norm Change, Political Symbols, and Expression of Stigmatized Preferences.* *The Journal of Politics.*

**Vicente Valentim (2024):** *Political Stigma and Preference Falsification: Theory and Observational Evidence.* *The Journal of Politics.*

**Daniel Fernández-Kranz, Fernández-Kranz, D.; Nollenberger, N., and Jennifer Roff (2024):** *Bargaining under Threats: The Effect of Joint Custody Laws on Intimate Partner Violence.* *The Journal of Health Economics.*

**Pedro Gete, Athena Tsouderou, Susan M. Wachter (2024):** *Climate Risk in Mortgage Markets: Evidence from Hurricanes Harvey and Irma.* *The Real Estate Economics.*

**Guillermo Toral (2023):** *Patronage Delivers: Political Appointments, Bureaucratic Accountability, and Service Delivery in Brazil.* *American Journal of Political Science.*

**Guillermo Toral (2023):** *Turnover: How Lame-Duck Governments Disrupt The Bureaucracy And Service Delivery Before Leaving Office.* *Conditionally Accepted At The Journal Of Politics.*

**Michael Becher, Sylvain Brouard, Daniel Stegmüller (2023):** *Endogenous Benchmarking And Government Accountability: Experimental Evidence From The Covid-19 Pandemic.* *British Journal Of Political Science.*

**Vicente Valentim and Elias Dinas (2023):** *Does Party-System Fragmentation Affect the Quality of Democracy?* *British Journal of Political Science.*

**Rajdeep Chakraborti, Sandeep Dahiya, Lei Ge, Pedro Gete (2023):** *A Model of Managerial Compensation, Firm Leverage and Credit Stimulus.* *The Journal of Financial Stability.*

2023



## NOTABLE RESEARCH PROJECTS AND GRANTS

### GRANTS

- **Ramón y Cajal Fellowship, Spain's Ministry of Science 2024** (5 years, €251k)
- **SpaceGov simulation in 2024 Learning Technologies Awards:** Facing New Challenges in Space & Cyber Affairs: SpaceGov - Bronze in the "Best Technology-Based Learning Game" Category. The Ethical Crossroads of Emerging Technologies - Finalist in the "Best Use of Simulations or Virtual Environments for Learning" Category
- **Social Research Grant, Fundacion Caixa (Spain).** 2024. "Schooling against fake news." Co-PI with Carlos Lastra Anadon. 114,466€.
- **Juan de la Cierva Research Grant.** PI: Siqi Wei. 2025-2026
- **Ramon Areces Research Grant:** "Joint Retirement in Europe: Methods and Applications". PI: Siqi Wei, 2025-2027
- **International Growth Centre Small Research Grant:** "Digital Credit and Financial Behavior". PI: Mattia Fraccia. Country: Mozambique. £34,489.00. Co-PI: Francesco Loiacono (EBRD)
- **Fundación de las Cajas de Ahorros (FUNCAS) Research Grant.** "High-speed Internet and the gender gap in adolescent mental health ". PI: Daniel Fernandez Kranz. €30,000. 2024–2026
- **Populism: representation or polarization?.** Fundación Bancaria "La Caixa". With Nina Wiesehomeier (PI) and Irene Menéndez González. 2022-2024
- **Fernand Braudel Senior Fellowship at the European University Institute** (November 2024)
- **CIVICA Faculty Short Mobility Visit** (February 2024)

### AWARDS

- **2024 Joseph L Bernd award** for best paper published in the Journal of Politics
- **Book listed as one of the best of the year** for the Financial Times
- **Book listed as one of the best of the year** by Piedras de Papel
- **Book listed as one of the readers' favorites of the year** by bookstore Bertrand (largest bookstore in Portugal)
- **McGillivray Best Paper Award or the best paper in Political Economy** presented at the previous year's meeting of American Political Science Association (with Irene Menéndez González). 2023.



# X. GLOBAL POLICY CENTER

## GLOBAL POLICY CENTER

**The IE-SPEGA Global Policy Center (GPC) is a hub for applied research and policymaking.**

The GPC launched four core research lines:

- 1 Future of Europe
- 2 Transatlantic Relations
- 3 Bridging the South(s)
- 4 Global Perspectives

**The GPC led several projects and initiatives:**

*The Transatlantic Bridge Initiative*, fosters collaboration with prestigious academic institutions like Yale Jackson School of Global Affairs, Johns Hopkins SAIS, and PSIA Sciences Po Paris to strengthen EU-US relations.

*The Madrid-Barcelona Future of Europe Debates*, a partnership with the Barcelona Centre for International Affairs (CIDOB) and the Friedrich-Ebert-Stiftung Foundation, is a closed-door debate on the political, social, and economic future of Europe to connect the political, social, and economic future of Europe.



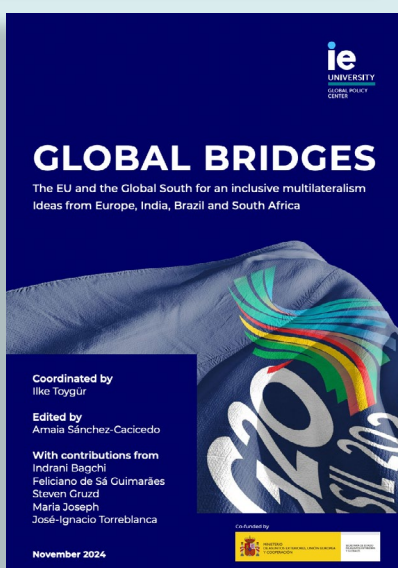


## PUBLICATIONS

The publications emerging from these initiatives reflect a strong commitment to producing data-driven, actionable insights for policymakers and stakeholders. These works encapsulate research and recommendations on topics such as transatlantic relations, multilateral cooperation, and the evolving role of emerging powers. Collaborations with prestigious partners, including Johns Hopkins SAIS, Brookings Institution, and Sciences Po Paris, have elevated the quality and impact of these publications, reinforcing their importance in informing global policy decisions and academic discourse.

Some of the **publications** include:

- European Family Action Plan: Mapping Transitional Integration Moving Towards EU Membership
- Enlargement: Securing Europe in Times of War
- EU and India 2024 Elections: What's Next in Their Relationship?
- The European Political Community. Navigating the Path to Consolidation
- Beyond Electoral Uncertainty: Rethinking the Transatlantic Alliance in Times of Change
- Global Bridges. The EU and the Global South for an Inclusive Multilateralism
- The EU and Spain: Collective and Bilateral Engagement with Emerging Powers



Collaborations with renowned institutions further bolstered the GPC's capacity to influence policy at regional and international levels. Its impactful research, including analyses on EU enlargement, transatlantic relations, and inclusive multilateralism, provided actionable insights for policymakers worldwide. This dynamic first year highlighted the GPC's role as a premier think tank, driving forward SPEGA's mission to shape policy through cutting-edge research and meaningful engagement.



# XI. VISIBILITY IN MEDIA

## 449

ARTICLES IN MEDIA

### OUR MEDIA CHANNELS

Stay connected to the IE School of Global Politics, Economics and Global Affairs! Follow us on our social media for the latest updates, events, student experience and insights shaping the world of global affairs.



in



<https://www.linkedin.com/school/ie-school-of-politics-economics-global-affairs/>



X



<https://x.com/iespega>



f



<https://www.facebook.com/ieSchoolOfPoliticsEconomicsandGlobalAffairs/>



Instagram



<https://www.instagram.com/iespega?igsh=MXZmZWEyaGFtOTFvNA==>



# XII. ALLIANCES AND PARTNERSHIPS

## ALLIANCES

IE SPEGA is a member of several top organizations around the globe to ensure our students are provided with the opportunities and expertise they need to fulfill their professional ambitions and contribute to a better world.

### APSIA

**APSIA:** IE-SPEGA is a member of the Association of Professional Schools of International Affairs (APSIA). It is the first Spanish school, and seventh in Europe, to join this group of the world's top institutions, encompassing North American, Asian and European schools. Our Dean Manuel Muñiz served as the APSIA president from 2023-2025. It is an association dedicated to graduate education in international relations and public affairs. It has 37 full members and affiliated universities worldwide, including the most prestigious schools in the field. APSIA helps students, schools, organizations, and partners transform themselves into more effective agents of positive change. Both Provost Muñiz and Dean Letta have been honoured to hold APSIA's presidency.



**NASPAA:** Through our alliance with the Network of Schools of Public Policy, Affairs and Administration (NASPAA), IE-SPEGA aims to foster excellence in education and training for public service. NASPAA is a non-profit organization dedicated to excellence in education and training for public service and to promoting the ideal of public service. With over 300 members around the globe located within the U.S. and in 24 countries, the Network awards MPA, MPP, MPAff, and similar degrees. NASPAA is an official global accreditor of master's degree programs in public policy, affairs and administration.





**ECPR:** The European Consortium for Political Research (ECPR) and IE-SPEGA alliance encompasses conferences, networking events, grant funding, publishing options and opportunities to get involved with their day-to-day activities. The ECPR is a leading European association that encourages and supports training, research and cross-national cooperation of academics and graduate students specializing in political science and all its sub-disciplines.



**CIVICA:** The European University of Social Sciences (CIVICA) and IE-SPEGA share a vision of working together to promote teaching, research and innovation across Europe. CIVICA unites eight leading European higher education institutions in the social sciences, humanities, business management and public policy, with a total of 50,000 students and PhDs, and 10,000 academic staff.



## PROFESSIONAL PARTNERSHIPS

IE SPEGA partners with multilateral organizations, governmental bodies, private stakeholders and nonprofits to provide students with the most relevant knowledge, leadership strategies, and unique real-world opportunities, empowering them to meet the demands of an ever-changing global landscape.



**UNSSC:** IE SPEGA and the United Nations System Staff College have collaborated to design our Master in International Development (MID) and the Executive MID. The partnership, through interagency learning and training, brings students and faculty together to advance the 2030 Sustainable Development Agenda set by the United Nations. UNSSC also collaborates closely with our Bachelor in International Relations.



**OECD:** IE-SPEGA and the Organization for Economic Cooperation and Development have collaborated to build our Master in International Relations **until 2024**. The OECD is an international organization dedicated to building better policies for better lives by identifying and advancing best practices.



### **International Financial Corporation (IFC):**

The School successfully signed an agreement with the IFC that will, undoubtedly, enhance the academics and experience of our Bachelor in Economics and Master in Applied Economics students.



**PwC:** IE-SPEGA has an agreement with PwC which will build an active partner and relationship for improving our Masters in Applied Economics program.



### **Geneva Science and Diplomacy Anticipator (GESDA):**

IE-SPEGA has been designated as the European hub for the Global Curriculum on Anticipatory Leadership. GESDA has also become a strategic partner for our Masters in Technology and Global Affairs



## ACADEMIC PARTNERSHIPS



**SciencesPo Paris School of International Affairs:** IE SPEGA and Sciences Po Paris School of International Affairs have collaborated to create the Master in Technology and Global Affairs program.



**Hertie School:** In January 2024, the School signed an agreement for a Dual Degree with our Masters in International Relations and their Masters of International Affairs.



**MUNK:** In November 2024, IE-SPEGA and the Munk School of Global Affairs & Public Policy signed a Dual Degree Masters in International Relations and their Masters in Public Policy.



**Singapore Management University (SMU):** IE-SPEGA has successfully signed an Exchange program with SMU that will benefit our Masters in Applied Economics students. This strategic partnership will allow our MAE students to specialize in Finance.

## BUILDING FUTURES

# XII. CAREER SUPPORT AND ALUMNI GLOBAL IMPACT

## ALUMNI DATA

With one of the world's most diverse alumni networks, IE-SPEGA offers many ways to connect and engage with fellow alumni and the university.

**84.000**  
alumni

**115**  
nationalities

## ALUMNI EVENTS



**Global  
Alumni  
Weekend**

This event has almost 1,000 alumni professionals reuniting at our IE Tower from around the world to relive their days at IE, celebrate class reunions, and reconnect with the IE Community.



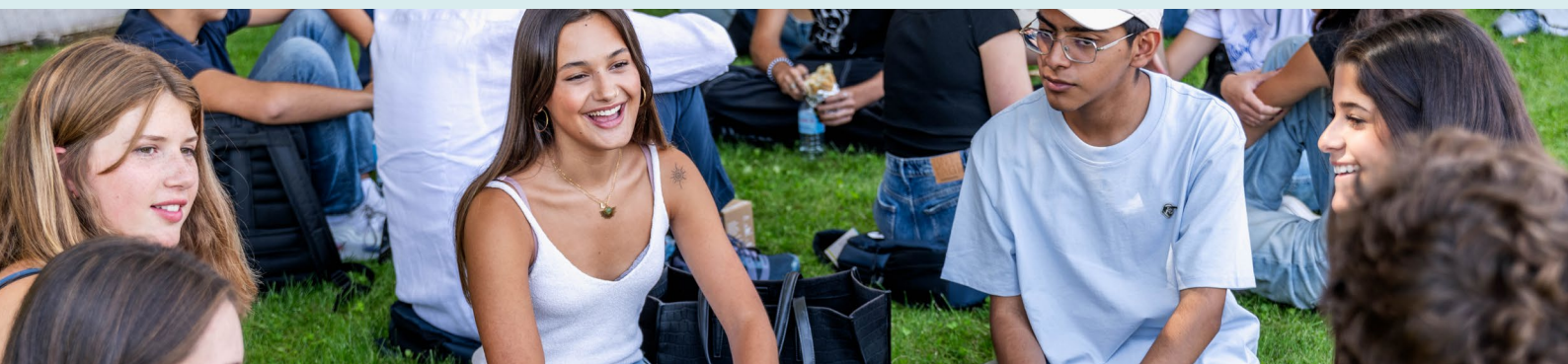
**Career  
Development  
Workshops**

All our alumni have the opportunity to attend career support and development courses, workshops, info sessions, and headhunter panels especially made for IE alumni.



**Young  
Professionals**

IE Global Alumni Relations offers career-related support activities specially designed for undergraduate alumni and young professionals with under three years of professional experience.





## Philippine Laroye

Policy Officer, NATO

“*Philippine Laroye’s journey reflects her strong commitment to building a career in international affairs. After completing her Bachelor’s in International Relations at IE, she decided to deepen her expertise by pursuing a Master’s in European and International Public Policy at the LSE. Eager to make her mark in European affairs, Philippine joined the European Commission’s Blue Book Traineeship program, a dream come true for her. She then transitioned to NATO, where she completed an internship and continued on as a policy officer, a role she holds today.*”

**Bachelor in  
International Relations**



## Lupita Prada

Ministry of Foreign Affairs, Colombia

“*In Lupita Prada’s opinion, it is essential to learn about the supranational institutions where major global issues are taken to be discussed. With this in mind, she completed an internship at the Organization of American States (OAS), an institution that aims to serve as a political forum for decision-making, multilateral dialogue, and the integration of the Americas. Lupita spent around three months in Washington D.C., working for one of the organization’s most important sectors, the Inter-American Commission of Human Rights, which is responsible for promoting and defending human rights throughout the continent. “It was an incredibly enriching experience because not only did I have the opportunity to witness firsthand Latin American diplomacy, but I was also able to meet a group of people who were all incredibly passionate about their continent and making the world a better place,” she says.*”

**Dual Degree in Laws +  
International Relations**



## IE EMPLOYABILITY

### IE RANKING EMPLOYABILITY

IE University has been ranked

**#1**

in Spain

**#6**

in Europe

**#18**

worldwide

FOR  
EMPLOYABILITY

### CAREER SESSION

Career Fairs Hosted at SPEGA with Multilateral Organizations and Development Banks:

- **EBRD** - European Bank for Reconstruction and Development
- **IDB Bank, IDB Invest and IDB Lab**
- **WIPO** – World Intellectual Property Organization
- **Intergovernmental Organization (IGO) Day**: Thirteen intergovernmental organizations visit the IE Tower to share insights on career development and network with students to promote internship and full-time positions.

### 2023-2024 IESPEGA PLACEMENTS

**98,5%**

IE-SPEGA's Placement  
rate University

**91,8%**

IE-SPEGA's Placement  
rate Masters





# XIII. THE SPEGA TEAM

**Enrico Letta**, Dean

**Borja Santos Porras**, Vice Dean

**Daniel Fernández-Kranz**, Academic Vice Dean (Economics)

**Daniel Kselman**, Academic Vice Dean (Political Science)

**Pablo Marco**, Associate Vice Dean for Learning Innovation

**Ilke Toygür**, Director GPC

**Agostina Blengino**, Junior Manager

**Alicia Fernández Planelles**, Program Coordinator

**Ana San José**, Dean's Office Assistant

**Ángeles Figueroa-Alcorta**, Executive Director for Partnerships

**Amaya Sánchez-Cacicedo**, Academic Coordinator (GPC)

**Betsey Taylor Medow**, Senior Associate Director

**Viviana Salas**, Associate Director (Segovia)

**Carolina Parilli**, Executive Director (MASTER)

**Catherine Moor**, Program Coordinator

**Celia Rincón**, Program Assistant

**Celsa Susino**, Senior Associate Director

**Charles Kushner**, Faculty Manager

**Elena Puente**, Program Assistant (Segovia)

**Esther Querub**, Program Assistant

**Fernando Gómez**, Program Assistant

**Fernando Menéndez**, Executive Director (UNDERGRADUATE)

**Helena Laffargue**, Program Assistant

**Isobel White**, Associate Director

**Julia López**, Project Manager

**Lana Francella**, Intern

**Lara Lorenzo**, Program Assistant

**Liuyun Xiang**, Associate Director

**Lucía Ferro**, Program Assistant

**Luis de Losada**, Research Associate (GPC)

**Luisa Eusebio**, Assistant (GPC)

**María Casimiro-Soriguer**, Intern

**Natalia Marcos**, Program Assistant

**Nicola Wilkinson**, Junior Manager

**Santiago Sierra**, Associate Director

**Sofía Paño**, Assistant

# SHAPING GLOBAL MINDS FOR A BETTER TOMORROW